



- AFT Annual Audit Requirement
- IRS Filings
- Vote Cope Contributions and Rebates
- Budgeting and Financial Reporting
- Internal Financial Controls
- Insurance





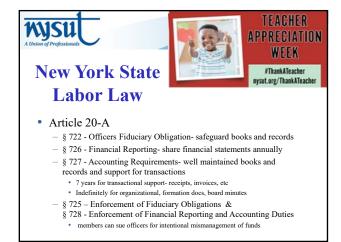
Financial Responsibility

- FIDUCIARY DUTY
 - Legal responsibility to act solely in the best interest of another- putting your members best interests before your own.
- THIS IS A BUSINESS!

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- New York State Labor Law *
- NYS Not-For-Profit Corporation Law
- Generally Accepted Accounting Principles
- Local Constitution *
- AFT/NEA *
- IRS and the U.S. Tax Code *

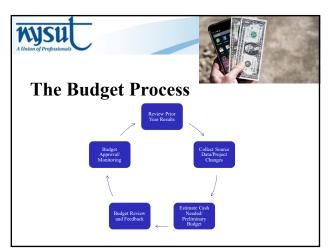




- Should have an article for each of the following:
 - -Governing Board Financial Duties
 - Annual Budget
 - Financial Reporting/Fiscal Year
 - Annual Audit
 - Reimbursement Guidelines



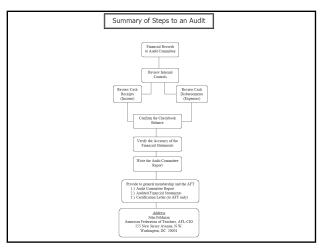
- •Document Compliance With Constitution •Ex- Audit completed and distributed
- •Official Record of Decisions Made
- •Budget voted on and passed •Shows Your Local is Run Like a Business

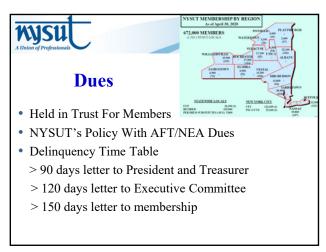


BOCES 1 REVENUE AND EXPENSE BUDGE JULY 1, 2020 - JUNE 30, 2021	т
	ADOPTED
REVENUE ACCOUNTS	BUDGET
Member Dues	\$ 52,000,00
Interest	2 000 00
Fund Raising	5.000.00
Arbitration Reimbursement	0,000.00
Miscellaneous	1,000.00
TOTAL REVENUE	\$ 60,000.00
EXPENSE ACCOUNTS	
Affiliation Dues	\$ 27.500.00
Supplies	2,800.00
Telephone	1,750.00
Postage	750.00
Newsletter Costs	4.000.00
Insurance	900.00
Executive Committee	4.000.00
Other Meetings	5.000.00
Officers' Expenses	4,800.00
Delegate Expenses	4,000.00
Arbitration Expenses	1,000.00
Scholarships	3,000.00
Miscellaneous Expenses	500.00
TOTAL EXPENSES	\$ 60,000.00
PROJECTED INCREASE (DECREASE) IN NET ASSETS	s -
This budget was adopted by a board resolution at the June 2020 meeting.	
Signed	
	Secretary

SAMPLE FINA	OCES 1	MENT		
FOR THE TWELVE MOR			1	
STATEMENT OF FINANCIAL POSITION Checking Account(s)			1,930.00	
Savings Account(s)		9	13.462.00	
Investment(s)			15,000.00	
TOTAL CASH ASSETS			30 392 00	
TOTAL GROTTHOGETO			50,502.00	
Add: Amounts Due to Local				
Less: Accounts Payable			-)	
Amounts Due to NYSUT/AFT/NEA			-)	
Other Liabilities			-)	
NET ASSETS		5	30,392.00	
CALABORA OF DESIGNATION AND EMPORATE				
STATEMENT OF REVENUE AND EXPENSES		ACTUAL TO-	BUDGET	
REVENUE ACCOUNTS	BUDGET	DATE	REMAINING	
Member Dues		\$ 52,700.00	\$ 700.00	
Interest	2,000,00	1.050.00	(950.00)	
Fund Raising	5,000.00	4,109.00	(891.00)	
Arbitration Reimbursement		200.00	200.00	
Miscellaneous	1,000.00	114.00	(886.00)	
TOTAL REVENUE	\$ 60,000,00	\$ 58.173.00	\$ (1.827.00)	
	1 = 33,000.00	30,113.00	(-,-27.00)	
EXPENSE ACCOUNTS Afficient Dues	1 8 3 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7	\$ 27.840.00	\$ (340.00)	
Affiliation Dues Supplies	2,800.00		311.00	
Supplies Telephone	1,750,00	1,402.00	348.00	
Postage	750.00	920.00	(170.00)	
Newsletter Costs	4.000.00	3.083.00	917.00	
Insurance	900.00	1.000.00	(100.00)	
Executive Committee	4,000.00	3,525.00	475.00	
Other Meetings	5,000.00	4,549.00	451.00	
Officers' Expenses	4,800.00	4,800.00		
Delegate Expense	4,000.00	3,565.00	435.00	
Arbitration Expenses	1,000.00	1,716.00	(716.00)	
Scholarships	3,000.00	3,000.00	-	
Miscellaneous Expenses	500.00	378.00	122.00	
TOTAL EXPENSES	\$ 60,000.00	\$ 58.267.00	\$ 1.733.00	
INCREASE (DECREASE) IN NET ASSETS	\$ -	\$ (94.00)	-	







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NYSUT Provides Services More Efficiently and Effectively to Members Dues in State Affiliates with More Than 70,000 Members Ranked by the Full Professional Dues Amount Full Professional In-service Membership (2021) New Jersey (NEA) \$768.00 295,000 California (NEA) Michigan (NEA) \$655.00 80,000 California (AFT) 80,000 Pennsylvania (NEA) \$564.00 139,000 Washington (NEA) 88,000 Massachusetts (NEA) Ohio (NEA) \$503.00 \$484.00 103,000 \$483.00 Illinois (NEA) 123,000 Minnesota (AFT/NEA) \$473.00 75,000 Illinois (AFT) \$380.30 \$378.00 425,000 This chart compares full dues paid to state affiliates of either AFT or NEA that exceed 70,000 members, a comparable universe for NYSUT. As indicated, NYSUT dues near the bottom. In fact, NYSUT dues are 48% lower than the current top 2 affiliates' dues rates. The services NYSUT renders for those dues provide extraordinary value compared to the other state affiliates.

MIRS

- Tax Exempt Organizations 501(c)5
 Exempt from income tax, NOT sales tax
- Federal/Employer Identification Number -EIN
- Federal Form 990-N, 990-EZ or 990
- Federal Information Returns 1099-NEC
- Payroll and Employment Taxes
- 990T and 1120 POL

IRS Business and Specialty Line 800-829-4933

IRS website: www.irs.gov

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Your local's EIN (Employer Identification #)

9 digits XX-XXXXXX

No! XXX-XX-XXXX

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Local's Fiscal Year	Required Form		
(Ex: Sept 1, 2021 – Aug 30, 2022)	To File		
Gross Receipts \$50,000 or less	Form 990-N (e-Postcard) filed online only www.irs.gov/990n		
Gross Receipts > \$50,000 and < \$200,000, and Total Assets < \$500,000	Form 990-EZ Mandatory E-file		
Gross Receipts = or > \$200,000, or	Form 990		
Total Assets = or > \$500,000	Mandatory E-file		

Remember: When calculating your local's gross receipts for the purpose of filing with the IRS, do not include the dues your local collects and passes on to NYSUT.

All 990 Forms are due no later than 4 $\frac{1}{2}$ months after the close of local's fiscal year

www.irs.gov/990n Form 990-N www.irs.gov Form 990-EZ & Form 990

Determining Your Local Gross Receipts Fiscal Year: July 1 – June 30

\$50,000 - Dues collected from employer

- + 5,000 Fundraising
- + 2,000 Retirement dinner receipts
- + 1,000 Interest income

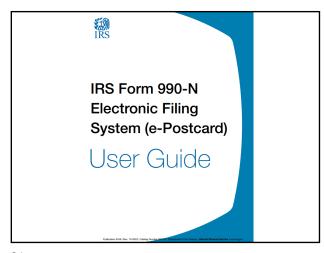
\$58,000 Total Receipts

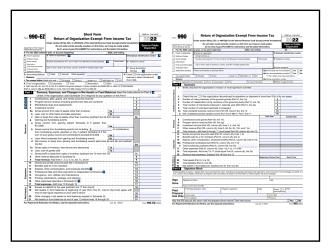
<u>- 40,000</u> Less dues payments to NYSUT

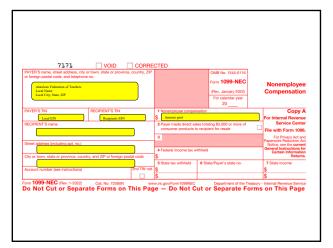
\$18,000 Gross Receipts of Local

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What does the online Form 990-N look like? www.irs.gov/990n Sign in with ID.me Sign in with an existing IRS username Confirmation **Proved Profile Makes IDE Opposition Double Confect bibureables Confirmation **Proved Profile Makes IDE Opposition Double Confect bibureables Confirmation Type Ton 990 Not Produced to least solution to 8185 - Opposition Makes IDE OCCURRENCE - In the ECONOMISSION - In the Total Conference ADMISSION - Indicate Total Conference ADMISSION - Indi







(Rev. Febr Departmen	orn 1096 Annual Summary and Transmittal of U.S. Information Returns transmittens before									20 21						
FILE	FLUYGrams American Federation of Teachers Local Name Lo															
Stree		s (includin		suite num	ber)			_								
	Le	state or procal City,			ZIP or fo						_	For 6	Offici	al Use	Only	
Name of Email add	fress	Officer			_		number	Officer N	iumber, e	ptional	40					П
Loca	e identific	fficer ema	er 2 Soc	al security			of 1099s	er of forms	4 Foo	leral incor	ne tax with	held 5T		nt reported		
6 Enter a	1 "X" in o	nly one bo	x below t	ndicate	the type o	of form be	ng filed.	1099-A	1099-B	1099.C	1099-CAP	1099-DIV	1299.0	1099-PVT	1099.K	1099.1.5
32	50	81	78	84	03	74	83	80	79	85	73	91	86	92	10	16
1099-LTC 93	099-MISC 96	1099-NEC 71	1099-OID 96	1099- PATR 97	1099-Q 31	1099-QA 1A	1099-R 98	1099-S 75	1299-SA 94	1099-58 43	3921 25	3922 26	5498 28	5498-EISA 72	5498-QA 2A	5498-SA 27
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1099-NEC Reportable Income \$600 or more in a calendar year

\$599 Stipend

600 Value of Waived Dues

\$1,199 To be reported to the IRS

\$1,000 Paid to recipient

600 Expenses

\$400 Not reportable – if expenses *have* receipts (\$1,000 Reportable – if *no* receipts)

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Employee or Independent Contractor ?										
	Employee	Independent Contractor								
Definition	Employer controls your work and your time	You control your work and your time								
Local's Tax Consequence	Local pays: -FICA (Social SecurityMedicare) -Federal Unemployment Tax -NYS Unemployment Tax -Workers' Compensation -NYS Disability Insurance	None								
Individual's Tax Consequence	Individual Pays: -Federal Income Tax -NYS Income Tax -FICA(Social Security/Medicare)	Individual reports income on personal state and federal returns if applicable.								
IRS Reporting Form	W-2	1099-NEC								

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Payroll Service Companies

• ADP (518) 464-7676

• Intuit (must be using Quickbooks)

(800) 365-9618

• Paychex (518) 869-5900 ext. 43501

Call for quotes and identify your local as a NYSUT affiliate





Other IRS Filings

- IRS 990T and NYS CT-13
- Tax on unrelated business income over \$1,000
- Has to be in the normal course of business
- 1120 POL
- Applies to locals that file Forms 990-EZ or 990 and
- Spend more than \$100 on electioneering activities

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Vote/Cope

- Voluntary Contributions from Members
- Sent to NYSUT within 10 days of collection
 - Checks only (Payable to Vote/Cope) no cash
 - Do not deposit contributions into local treasury
- Rebates to Local
 - Local Assistance Automatic
 - Local Educational Issues Must Request
- Electioneering Activities
 - May be taxable

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No Cost Through Affiliation with NYSUT

- -Fidelity Bond
- -Officer's Liability Insurance
- -General Liability Insurance
- -Officer's Life Insurance

Newspaper Headlines



Police: Lady stole \$10k from union...

Former BOCES Union Officer Accused of Stealing \$438,000...

Union Leader Resigns Amid Embezzlement Allegations...

Former teachers' union treasurer accused of stealing over \$68,000...

Teacher Left \$50K to Union From Which She allegedly Took \$808K

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Internal Financial Control Checklist

- Two Signatures On ALL Checks and Accounts
- Never Pre-sign a Check
- Officer Approval of Large or Unusual Items
- Purchases within Budget
- Receipts for all purchases
- Check signatories on file
- Treasurer's report/ financials presented
 - Be transparent



- Bank Statements Reconciled Monthly
- 2 Officers Review Bank Statements Each Month
- Keep Voided Checks
- Pre-numbered Checks
- Separate Functions and Duties

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Internal Financial Control Checklist

- Cash Control
 - Timely Deposits
 - All On Payroll Deduction
 - No Checks Payable to "CASH"
 - −No Cash Cards ATM
 - Watch Direct Billed Credit Cards



- Investment Policy
 - Protect the Principle
 - Maturity Dates
- Reasonable Cash Reserves
- Inventory Your Assets



Internal Financial Control Checklist

- Annual Audit
- Financial Review by Committee
- Compilation (less than 300 members)
- Annual Budget Adoption
- Written Periodic Financial Reports
- Formal Recordkeeping System

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Resources



- Managing Local Union Finances Handbook & Workshops
- Membership Department
- www.nysut.org/finance Leader Access
- AFT Guidelines for Financial Review Committees
- http://leadernet.aft.org/

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NYSUT Accounting Department

1-800-342-9810

Amy Ethier

<u>Amy.Ethier@nysut.org</u>

or

AJ Nunziato

Anthony.Nunziato@nysut.org



Important Dates for Treasurers

Date	Form
January 15	IRS Forms 990-N e-Postcard, 990-EZ or 990 due for those affiliates with fiscal years ending August 31. *
January 31	IRS Form 941 and NYS 45, quarterly income tax witholding report due for fourth quarter of the previous calendar year. (<i>Locals with Employees</i>)
January 31	IRS Form 940 annual federal unemployment tax return for the previous calendar year. (<i>Locals with Employees</i>)
January 31	IRS Form W-2 to employees for amounts paid for the previous calendar year. (<i>Locals with Employees</i>)
January 31	Transmittal Form W-3 to the IRS for employees for amounts paid for the previous calendar year. (<i>Locals with Employees</i>)
January 31	IRS Forms 1099-NEC for amounts paid to local union officials, retiree council leaders and others totaling \$600 or more in the previous calendar year.
January 31	Transmittal Form 1096 with copies of Forms 1099-NEC to the IRS for amounts paid to local union officials, retiree council leaders and others totaling \$600 or more in the previous calendar year.
February 28	Annual audit/review/compilation due to the American Federation of Teachers for all affiliates with fiscal years ending August 31.
March 31	For private sector affiliates covered by the Department of Labor, the annual LM report is due for those affiliates with fiscal years ending December 31.**
April 30	IRS Form 941 and NYS 45, quarterly income tax witholding report due for the first quarter. (<i>Locals with Employees</i>)
May 15	IRS Forms 990-N e-Postcard, 990-EZ or 990 due for those affiliates with fiscal years ending December 31. *
July 31	IRS Form 941 and NYS 45, quarterly income tax witholding report due for the second quarter. (<i>Locals with Employees</i>)
September 30	For private sector affiliates covered by the Department of Labor, the annual LM report is due for those affiliates with fiscal years ending June 30.**
October 31	IRS Form 941 and NYS 45, quarterly income tax witholding report due for the third quarter. (<i>Locals with Employees</i>)
November 15	IRS Forms 990-N e-Postcard, 990-EZ or 990 due for those affiliates with fiscal years ending June 30. *
November 30	For private sector affiliates covered by the Department of Labor, the annual LM report is due for those affiliates with fiscal years ending August 31.**
December 31	Annual audit/review/compilation due to the American Federation of Teachers for all affiliates with fiscal years ending June 30.

^{*} Forms 990-N e-Postcard, 990-EZ **or** 990 are due four and one-half months after the close of the fiscal year.

^{**} Department of Labor reports are due 90 days after the close of the fiscal year. Only locals whose members are employed in the private sector are covered by DOL requirements.

DID YOU KNOW?



<u>All</u> NYSUT locals must file an informational tax return with the IRS every year.

What IRS form does my local file?

The following table highlights the thresholds for IRS filing according to your local's gross receipts and total assets.

Local's Fiscal Year	Required Form				
(Ex: Sept 1, 2021 – Aug 30, 2022)	To File				
	Form 990-N (e-Postcard)				
Gross Receipts \$50,000 or less	filed online only				
	www.irs.gov/990n				
Gross Receipts > \$50,000 and < \$200,000, and	Form 990-EZ				
Total Assets < \$500,000	Mandatory E-file				
Gross Receipts = or > \$200,000, <i>or</i>	Form 990				
Total Assets = or > \$500,000	Mandatory E-file				

- Gross receipts = the monies you deposit into your local's bank account(s) during your 12
 month fiscal year. When calculating your local's gross receipts for the purpose of filing with
 the IRS, do not include the dues your local collects and then passes on to NYSUT.
- Total Assets = typically the balances in the local checkbook and savings accounts at fiscal year end (Large locals would include other booked assets such as buildings owned, furniture, etc.)
- All forms must be filed no later than 4 1/2 months after the close of your local's fiscal year.
 Example: if your fiscal year ends on August 30, you must file no later than <u>January 15</u> each year.
- Form 990-N, e-Postcard can only be filed online at: www.irs.gov/990n
 - You will have to create a new ID.me account with the IRS even if you already have one. Click here to view the IRS new sign-in process beginning August 2022
- If your local files either the Form 990-EZ or the Form 990, these forms are required to be electronically filed. IRS approved e-file providers can be found here: E-file providers
- You will need your local's EIN (nine digit tax id number) when filing. This number can be obtained from your local's bank, previous filings or formation documents.

What happens if my local does not file with the IRS?

Your local's tax exempt status (waiver from paying federal and state income tax) may be revoked and/or monetary penalties will be assessed.

I've got more questions. Who can help me?

Contact the NYSUT Accounting Department at (800) 342-9810.
Ask for Amy Ethier, email: Amy.Ethier@nysut.org
or A.J. Nunziato, email: Anthony.Nunziato@nysut.org

Determining Gross Receipts for the Purpose of Filing the Form 990

Locals must calculate the amount of their gross receipts each fiscal year to determine which form (990-N, 990-EZ or 990) should be filed annually with the IRS. The thresholds for filing the Form 990 are shown in the table on the reverse side.

Gross receipts are the monies collected and deposited into the local's bank account(s) during the fiscal year. (Example: July 1 through June 30).

There are certain receipts that can be excluded in this calculation. Three issues determine gross receipts; benefit to the local, control by the local and discretion on the use of funds by the local. If the local collects funds that it derives no benefit from and are simply pass through funds, then these receipts are not counted as gross receipts for the purpose of the filing the Form 990. If the local simply acts as a conduit for the funds received, those funds should not be included in its gross receipts. However, if the local has some discretion with regard to the funds received or otherwise receives benefits from the receipt of the funds collected then the local would have to include the funds received in their gross receipts calculation.

The following examples are situations that illustrate the definition of gross receipts as pertains to the filing of the IRS Form 990.

The local collects dues from the district via the payroll deduction process and passes these dues directly on to NYSUT (includes the NYSUT and national affiliate AFT or NEA dues). The local is simply acting as a conduit for these funds and derives no benefit. The state and national dues are *not included* in calculating local gross receipts.

A local advertises a trip to its members but is not sponsoring or taking part in the planning of the trip. The local collects \$15,000 from members and passes the entire \$15,000 on to a travel agency. Since the local did not have discretion over the use of the funds, the entire amount would *not be included* in gross receipts on the 990.

A local holds a retirement dinner and collects money from all attendees, deposits the funds in the local bank account and then writes a check to the restaurant for the exact same amount. The local is deriving no monetary benefit from these funds however, they have discretion on how the funds will be utilized (i.e. planning the function). These funds *are included* as gross receipts.

A local sponsors a trip and collects \$10,000 from participants and deposits these funds in the local bank account. The local writes a check to the travel agency for \$9,000 and keeps \$1,000 for their efforts in organizing the trip. The entire \$10,000 is included as a gross receipt because the local received some benefit from the collection of the funds.

Lastly, a local holds a fundraiser for student scholarships and deposits \$3,000 in the local bank account in May. The local distributes the entire \$3,000 at graduation in June. The local must include the entire \$3,000 as a gross receipt because fundraising activities receipts are considered as 100% gross receipts in all instances. Any and all monies collected through fundraising efforts *are included* in gross receipts on the Form 990.

In all the illustrated cases of gross receipts that are *not included* in the calculation for the purposes of filing the Form 990, these amounts should *not be included* on the Form 990 when filing the annual return. NYSUT strongly encourages locals to seek the guidance of their tax professional on these matters at tax preparation time.

VI. PRIVATE SECTOR LOCALS <u>ONLY</u>-FEDERAL RETURNS Reports required under the Labor-Management Reporting and Disclosure Act

Virtually all of NYSUT locals are free from the reporting requirements under this act. By definition, labor organizations in the public sector whose members are employed by State, County, Municipal or other Local governmental bodies are not required to file. This excludes most NYSUT locals except those employed in the **Private Sector** (i.e., private employers). We will briefly touch on the reporting requirements under this act.

1. Initial Report, Form LM-1

Each labor organization subject to the Act must file with the Secretary of Labor their constitution and bylaws and also certain information relative to the structure and procedures of the labor organization. Any subsequent changes after this initial report is filed should be made on the local's annual LM report, LM-2, LM-3 or LM-4.

Only an electronic version of the LM-1 will be accepted.

2. Labor Organization Annual Report, Form LM-2

The LM-2 must be filed if gross receipts are more than \$250,000. Gross receipts include all sources of income without exclusions or deductions. (NYSUT and AFT per capitas would be <u>included</u> under this definition.) This report is due 90 days after the close of your fiscal year and is filed with the Office of Labor-Management Standards Enforcement, U.S. Department of Labor, Washington, D.C. 20216.

Only an electronic version of the LM-2 will be accepted.

3. Labor Organization Annual Report, Form LM-3

Shortened version of Form LM-2 filed by organizations with gross receipts less than \$250,000. This report is due 90 days after the close of your fiscal year. *Only an electronic version of the LM-3 will be accepted.*

4. Labor Organization Annual Report, Form LM-4

Shortened version of Form LM-2 and Form LM-3 filed by organizations with gross receipts less than \$10,000. This report is due 90 days after the close of your fiscal year. *Only an electronic version of the LM-4 will be accepted.*

On the following pages are examples of completed LM-1 and LM-3 for our fictitious private sector local, HOSPITAL I, which has no regular employees.

Information on filing the annual LM reports can be found at:

https://www.dol.gov/agencies/olms/reports/forms/lm-1-lm-2-lm-3-lm-4

Contact NYSUT's Accounting Department with questions on filing at 800-342-9810.

Section 4 Page 17 (Treasurer Handbook)

Please note: The Department of Labor is requiring locals with \$250,000 or more in annual receipts to file revised form LM-2, electronically. Please check the Department of Labor's web-site below for updates to the new LM-2 filing requirements.

Suggested Recommendations for Adopting a Local Expense Reimbursement Policy

I. OBJECTIVE

This document is for local leaders who have been requesting recommendations for an expense reimbursement policy in order to establish guidelines for their own policy. In the development of expense reimbursement guidelines, the following principles should be adopted:

- 1. The funds used by the organization are entrusted to the local by the membership. Local leaders have a fiduciary duty to expend the membership funds wisely and in the interests of those members they represent.
- 2. Individuals should not be required to subsidize the organization. Therefore, reasonable and authorized expenditures should be promptly reimbursed.
- 3. The policy applies to all who incur expenses on behalf of the local.

II. ADMINISTRATION

It is the responsibility of the governing board to ensure that expenses incurred for travel and other activities are essential to their function. Expenses should be reasonable and justified.

Any exceptions to the policy will require the prior approval of the appropriate local leader. However, any reimbursement policy should apply uniformly to all local leaders and member volunteers.

The governing board of the local shall determine which local officer approves the expenses of the organization.

It is the responsibility of the individual with approval authority to thoroughly review the voucher/expense reports to ensure expenses are consistent with this policy.

III. VOUCHERS/EXPENSE REPORTS

Vouchers are legal documents. The information on them is used in judging both the operation of the organization and the financial integrity of the individual. Certain

Only *original* paid receipts or bills (no photocopies) should be acceptable documentation. An appropriate timeframe should be designated for payment of voucher expenses.

For an expense reimbursement plan to be accountable (no tax consequences for the individual), the IRS requires that each expenditure show the following:

- 1. Amount
- 2. Date and place of travel or entertainment
- 3. Business purpose
- 4. Names of individuals present and business connection

The following are suggested expenses that the governing board may determine are reimbursable expenses:

- <u>Meals</u> Assign a maximum allowable amount for each meal (breakfast, lunch, and dinner). If paying for more than one, list names on receipt.
- <u>Mileage rate for personal car use</u> The IRS suggested mileage reimbursement rate is published each January. Your local can determine its own rate.
- Parking and Tolls These fees must be substantiated with receipts or an EZ Pass report.
- <u>Public transportation</u> Detail the circumstances it may be used and guidelines (Example: Local leaders traveling more than 200 miles may take a train).
- <u>Housing</u> The maximum amount allowed and length of stay should be stated. Determine if double occupancy for lodging is mandatory or suggested. An itemized paid bill must accompany hotel expenses.

I. ADVANCES

At certain times, extraordinary expenses are anticipated (conventions, conferences, etc.). Advances are appropriate in these circumstances. However, expenses incurred against these advances must be immediately vouchered and substantiated with receipts. Any excess advance should be returned to the local at this time or, conversely, any amounts due the traveler should be promptly reimbursed. At the end of the calendar year, if still not vouchered by the individual, the advance must be considered income and reported to the IRS. This income must be reported by the local Treasurer on IRS Form 1099-MISC or included in W-2 wages, whichever is applicable.

Model Financial Language for a Local Constitution

ARTICLE DUTIES OF OFFICERS

Duties of the President

Section 1. The President shall:

- a. be one of the responsible financial officers of the organization and shall be authorized to co-sign financial instruments and make regular and usual disbursements of funds:
- certify to the Secretary Treasurer of the American Federation of Teachers that the annual audit/internal financial review were presented to the entire membership annually.

Section 2. The Vice President shall:

a. co-sign financial instruments in the absence of the President or Treasurer.

Section 3. The Secretary shall:

- a. ensure that the annual budget is adopted and recorded in the minutes of the Executive Board/membership meeting;
- where appropriate, a local may merge the offices and duties of the Secretary and Treasurer

Section 4. The Treasurer shall:

- a. receive, record and deposit all dues monies and other income in the name of the organization;
- b. reimburse local officials as mandated by the Expense Reimbursement Policy:
- c. maintain accurate membership records;
- d. where appropriate, a local may assign the duty of issuing membership cards and sending notices of dues delinquency to a separate membership coordinator;
- e. be one of the responsible financial officers of the organization and be authorized to co-sign financial instruments and make regular and usual disbursements of funds;
- f. maintain all financial records of the organization;
- g. present periodic financial reports to the Executive Committee and an annual report to the general membership;
- h. collaborate with the Executive Board in the preparation of the annual budget;
- arrange for an independent audit/internal financial review of the finances of the organization annually no later than (month/day) and make same available to the Executive Board and membership;
- transmit per-capita payments on a regular basis to the Membership Reporting Department of the New York State United Teachers;
- k. perform other financial duties as delegated by the President or assigned by the Executive Board;

ARTICLE EXECUTIVE BOARD

Compensation and benefits of officers

Section 1. The Executive Board shall establish the salary, benefits and expense guidelines of any general officer who is employed by the organization.

Executive Board financial authority

Section 2. The Executive Board shall be empowered to make contracts and incur liabilities including the purchase of services, equipment and real property, to borrow money, to secure such obligations by mortgage or other instrument, and to otherwise engage in financial transactions to the extent permitted by applicable law or statute. The Executive Board shall have the power to sue, complain and defend on behalf of the membership.

Annual financial report

Section 3. The Executive Board shall ensure that an annual financial report and an audit/internal financial review are presented to the membership.

Annual Audit/Review

Section 4. The Executive Board shall ensure that an audit/review by an independent accounting firm or an internal financial review conducted by a committee of 3-5 members who do not sit on the Executive Board is presented to the membership annually.

Budget adoption Executive Board <u>or</u> General Membership adopts the budget

Section 5. The Executive Board shall ensure that an annual budget is adopted, in collaboration with the Treasurer, by the Executive Board/Membership no later than (month/day) annually.

Typical ratings services are Moody's and Bankrate.com **Section 6.** The Executive Board shall implement an Investment Policy determining acceptable types of investments, maturity timeframes, and number of commercial banking relationships with assessments of these relationships based on periodic ratings by an independent ratings service.

The fiscal year is a 12 month period that typically follows the natural collection of dues revenue, Example: Sept. 1 – Aug. 31 or the local's election year, Example: July 1-June 30. Once the fiscal year is set, it should not be changed unless the IRS is notified.

Section 7. The Executive Board shall establish a fiscal year for the local which shall commence (month/day) and end (month/day).

NYSUT Accounting
Department has a
sample Expense
Reimbursement Policy
to share with locals.

Section 8. The Executive Board shall adopt an expense reimbursement policy and update as necessary.

POSSIBLE USES OF TREASURY FUNDS NYSUT LOCALS

FOR THE MEMBERS

- New Member Programs: Reception, Dinner, Buddy Program, Orientation
- Annual picnic or other social gathering; i.e., membership dinner
- Local newsletter
- Local answering machine tied to separate local phone number
- Offer in-service educational programs (Effective Teaching Program)
- NYSUT sponsored programs: Defensive Driving, financial seminars
- Sunshine Fund
- Employee Benefit Fund (Welfare Fund)
- Freebies, give-aways; i.e., mugs, pencils
- Fruit basket in faculty rooms at year end
- Carnation from local at beginning of school year
- Small gift from local when Tenure granted
- Refreshments at meetings
- Purchase a yearbook for each building
- Scholarships for children of local members

COMMUNITY/DISTRICT COALITION BUILDING

- Scholarship Fund for district students
- Welcome Back to School event
- Recognition dinner or event; i.e., retirements in district
- Contributions to community activities/charity/Special Olympics
- Sponsorships of local events, sports teams, musical/theater
- Community beautification programs; i.e., Adopt-A-Highway
- Local food bank participation
- Local participation in PTA and School Board meetings
- Parent Outreach materials
- Local banner to use at functions
- Community service awards
- Parents As Reading Partners sponsorship

FOR THE LOCAL LEADERSHIP

- Officer stipends
- Negotiations Team stipends
- Building Representative stipends to attend Executive Board Meetings
- Attend NYSUT RA
- Attend AFT and NEA National Conventions
- Attend the AFT Quest Conference
- Increase participation at Local Regional Leadership Conferences
- Release time for local officers
- Child care for members to attend local meetings
- Reimburse mileage to attend meetings on behalf of local

Cost Saving Tips for NYSUT Locals

- 1. Membership receipts from the district should be direct deposited into the local's *interest-bearing* checking account to take advantage of additional interest-earning days and for better internal financial control.
- 2. If your local maintains a portion of its cash reserves in a CD, don't just let the bank roll it over at maturity at a rate they determine. Inquire about higher *promotional* rates from all the local's lending institutions when renewing.
- 3. Watch the size of envelopes for mailings. If you can fit your mailing into an envelope no larger than 6" x 9" and weighing no more than 1 ounce, you can use a 44-cent letter rate stamp.
- 4. Consider buying generic brand or remanufactured toner for printers and copiers.
- 5. Need a computer for your local? Contact the NYSUT Information Technology Department for assistance on purchasing through NYSUT's access to educational discount programs. Obtain an interest-free loan through the IT department on the purchase of that computer.
- 6. Investigate other phone service providers for your local's office. You may find that the cost per minute charge is lower than what you are paying with your current provider.
- 7. Call NYSUT Member Benefits for an Office Max discount card. NYSUT members will save from 10-40%, under NYSUT's negotiated contract pricing on office supply purchases for your local as well as for your personal purchases.
- 8. When purchasing supplies for the local, try to consolidate orders to save on shipping/delivery costs.
- 9. When negotiating with consultants/auditors, try to get a set fee for their work instead of an hourly rate.
- 10. Increasing insurance deductibles will result in lower premiums. Maintain a deductible level that your local could sustain should a claim need to be filed



AFT ANNUAL AUDIT/REVIEW REQUIREMENT

The American Federation of Teachers adopted an affiliate audit and financial review requirement at the July 2004 AFT Convention (revised in 2018). The AFT requires all NYSUT locals to submit to the AFT annually, and within 6 months of the close of the local's fiscal year, an audit or review of its financial statements. An audit or review of the union's financial records is a valuable tool in safeguarding the union funds. It will attest to the fact that the union funds are being handled properly.

The AFT requires that every local submit an annual audit, review, internal review or compilation according to the following chart:

Number of Members in Local (excluding retirees)	Type of AFT Requirement
Less than 300 members	Independent CPA Audit or Independent CPA Review or Internal Financial Review by a Committee of Local Members or Compilation
Between 300 and 1,000 members	Independent CPA Audit or Independent CPA Review or Internal Financial Review by a Committee of Local Members
Between 1,000 and 2,500 members	Independent CPA Audit or Independent CPA Review
2,500 members or more	Independent CPA Audit

If a local performs an internal financial review by a committee of members, the committee should be comprised of three to five members of which no member should sit on the Executive Committee of the association.

Appended to the internal financial review submission by a committee of members must be a certification letter signed by the local's principal officer and at least one other elected general officer certifying that the current internal review has been presented at a specified regular or special meeting of the local's governing body and made available to the members.

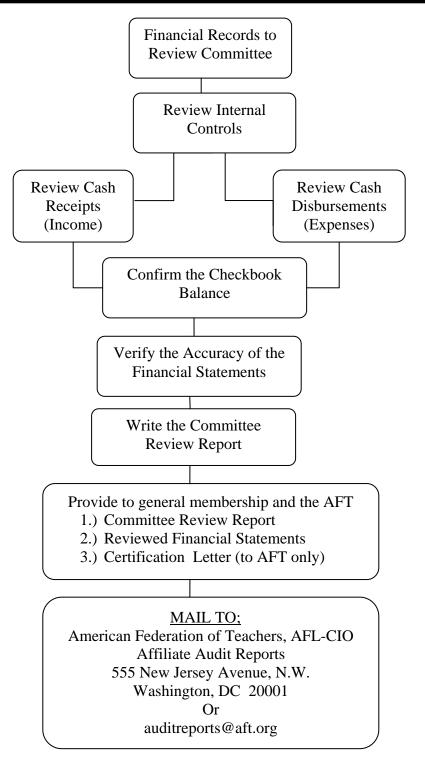
Independent audits should be conducted in accordance with generally accepted auditing standards by a CPA whose firm does not have responsibility for the local's regular bookkeeping or for preparation of its routine financial statements.

In the case of an audit or review conducted by an independent CPA, appended to the audit or review must be a certification letter signed by the local's principal officer and at least one other elected general officer certifying that the current audit or review has been presented at a specified regular or special meeting of the local's governing body and made available to the members.

FINANCIAL REVIEW FLOWCHART

The following flowchart summarizes how an internal financial review is conducted. Refer to the *AFT Guidelines for Financial Review Committees* in Appendix 8 of the Managing Local Union Finances handbook for full instructions at www.nysut.org/finance

Summary of Steps to an Internal Financial Review



INTERNAL FINANCIAL REVIEW CHECKLIST

The Financial Review Committee shall consist of 3 to 5 members <u>excluding</u> members of the local's Executive Committee.

ITEM		UPPLIED TO THE FINANCIAL REVIEW COMMITTEE BY THE TREASURER Fiscal year-end financial statements drawn up by the treasurer
		- Balance Sheet – (Assets and Liabilities)
		- Statement of Income and Expenditures
		Bank Statements reconciled for all accounts with canceled and voided checks
		Checkbook(s)
		All invoices, vouchers, receipts and deposit tickets
		Dues records – Both local membership records and employer list Minutes of governing board meetings
		Copy of local's constitution and bylaws
CTED		O A REVIEW
		EVIEW INTERNAL CONTROLS
-/		Are financial materials kept in a secure location?
		Who has access to the bank accounts? Who are the signatories?
		Two signatures on every check.
		Is the monthly bank statement(s) mailed to the officer who does not reconcile the
		checkbook? Example; the bank statement(s) is mailed to the president who then gives it to the treasurer to reconcile.
	П	Financial reports presented at governing board meetings at least quarterly.
		No ATM or debit cards. Limit use of credit cards.
		Review local constitution and bylaws to confirm that expenditures, investments and
		purchases comply with the local's financial rules and regulations.
2)	RE	EVIEW CASH RECEIPTS (INCOME)
ŕ		Verify that funds are deposited promptly. Compare dates on the checks received to the
		dates checks are deposited on the bank statement.
		Does the deposit have documentation to support the amount?
		Verify that all payroll dues receipts are deposited and show on the bank statement.
	_	Check the accuracy of the employer's calculation. Compare with the local's records, i.e., number of members times the dues deduction = amount of receipt.
		Are proper records maintained for members who pay dues directly to the local and not
		through payroll deduction?
		Trace deposits for other income, such as fundraisers, to insure proper accounting of
		funds.
		Was the bank interest recorded on the local's books?
3)		EVIEW CASH DISBURSEMENTS (EXPENDITURES)
		Are all expenditures paid by check and authorized by the appropriate officials?
		checks. No checks should be payable to Cash. Voided checks must never be destroyed but should be clearly marked "VOID" across
	_	volucia checks must hever be destroyed but should be clearly marked VOID across

the face and maintained.

	□ Note miss □ Doe: or re □ If a j	PIEW CASH DISBURSEMENTS (continued) the starting and ending check number for the period audited. Look for any sing checks. It is each disbursement have proper documentation in the form of an invoice, voucher sceipt? It is large or unusual review the Minutes to look for approval by the cutive Committee or to other bodies as required by the local's constitution and ws.
4)	☐ Con:	RM THE BALANCE IN THE CHECKBOOK firm that the bank statement reconciles to the checkbook. New other accounts such as savings accounts and other investments. Trace all ipts, withdrawals and transfers to other local accounts.
5)	□ Veri	Y THE ACCURACY OF THE FINANCIAL STATEMENTS fy that the amounts reported on the treasurer's financial statement agree with the porting records.
6)	☐ The show	THE FINANCIAL REVIEW COMMITTEE REPORT financial review report should be written on the local's letterhead wing the name and local number. (Sample report on the following pages) ade the dates that the review encompasses. (fiscal year) e the books found to be in good order? List any deficiencies in your letter.
7)	REPOR Copy	y of the Financial Review Committee Report signed by all committee members
	Copy and	ed with membership and sent to the AFT. y of the treasurer's fiscal year-end <u>Financial Statement</u> shared with the membership sent to the AFT.
	lette offic regu	ification Letter – Appended to the internal financial review must be a certification r signed by the local's principal officer and at least one other elected general ter certifying that the current internal review has been presented at a specified lar or special meeting of the local's governing body and made available to the labers.

Review must be completed no later than <u>6 months</u> after the close of the fiscal year.

MAIL TO:

American Federation of Teachers, AFL-CIO Affiliate Audit Reports 555 New Jersey Avenue, NW Washington, DC 20001

Or auditreports@aft.org

If you have questions, please call the AFT Financial Services Department. 800-238-1133 ext. 4493

SAMPLE FINANCIAL REVIEW REPORT

Every internal financial review must produce a financial review report on completion of the review. The following sample shows a report in which a deficiency is noted as a result of the review. This report is shared with the membership and is sent to the AFT.

SAMPLE FINANCIAL REVIEW REPORT
Date:
Local Name: Local's AFT #:
We have examined the financial records of (local name) for the period (first day of fiscal year) through (last day of fiscal year), and found them to be in good order. This examination was performed by a committee of members of (local name) and was not conducted in accordance with generally accepted accounting principles.
During the course of our examination, we discovered that, while there was adequate documentation maintained for all expenditures, documentation was not available for all income. This was primarily due to checks that were received that were not accompanied by letters or other documentation. In the future, if a check is received without documentation, a copy of the check will be made before the check is deposited.
Based upon our examination, we consider the attached financial statements for the period (first day of fiscal year), through (last day of fiscal year), to be an accurate summary of transactions conducted during that period.
Sincerely,
Name, Chair Local Name Financial Review Committee
Name, Member Local's Name Financial Review Committee
Name, Member Local's Name Financial Review Committee

Substitute the **bold** entries with your local's information.

SAMPLE FINANCIAL STATEMENT

At the conclusion of the committee's review, the treasurer's now reviewed financial statement will be submitted to the AFT. The review committee will verify that the totals in each category (actual to date column) is correct. In addition, the committee will verify that the checking account balance and the balances of all other assets and liabilities are listed correctly. This statement is shared with the membership and is sent to the AFT.

		OCES 1		
	SAMPLE FINAN	NCIAL STATE	MENT	
	FOR THE TWELVE MON	THS ENDING	JUNE 30, 20X	X
STATE	MENT OF FINANCIAL POSITION			
Checkin	g Account(s)		\$	1,930.00
Savings	Account(s)			13,462.00
Investm	ent(s)			15,000.00
TOTAL	CASH ASSETS		\$	30,392.00
Add:	Amounts Due to Local			-
Less:	Accounts Payable		(-)
	Amounts Due to NYSUT/AFT/NEA		ì	-)
	Other Liabilities		ì	-)
NET AS	SETS		\$	30,392.00
			Ť	,
STATE	MENT OF REVENUE AND EXPENSES			
JIAIL	TELLI OF METERIOL AND EXICENSES	ADOPTED	ACTUAL TO-	BUDGET
RE\/ENI	UE ACCOUNTS	BUDGET	DATE	REMAINING
Member		\$ 52,000.00	\$ 52,700.00	\$ 700.00
Interest		2,000.00	1,050.00	(950.00)
Fund Ra	I.	5,000.00	4,109.00	(891.00)
		3,000.00	200.00	200.00
Arbitration Reimbursement Miscellaneous		1,000.00	114.00	(886.00)
IVIISCEIIA	lieous	1,000.00	114.00	(000.00)
TOTAL	REVENUE	\$ 60,000.00	\$ 58,173.00	\$ (1,827.00)
TOTAL	IL VENOL	φ 00,000.00	ψ 30,173.00	ψ (1,027.00)
EXPENS	SE ACCOUNTS			
Affiliatio	n Dues	\$ 27,500.00	\$ 27,840.00	\$ (340.00)
Supplies	3	2,800.00	2,489.00	311.00
Telepho	ne	1,750.00	1,402.00	348.00
Postage		750.00	920.00	(170.00)
Newslet	ter Costs	4,000.00	3,083.00	917.00
Insuranc	 De	900.00	1,000.00	(100.00)
Executiv	ve Committee	4,000.00	3,525.00	475.00
Other M		5,000.00	4,549.00	451.00
	' Expenses	4,800.00	4,800.00	-
	e Expense	4,000.00	3,565.00	435.00
	on Expenses	1,000.00	1,716.00	(716.00)
Scholars	•	3,000.00	3,000.00	- 1
	ineous Expenses	500.00	378.00	122.00
		333.30	3.0.03	
TOTAL	EXPENSES	\$ 60,000.00	\$ 58,267.00	\$ 1,733.00
INCREA	ASE (DECREASE) IN NET ASSETS	\$ -	\$ (94.00)	\$ (94.00)

SAMPLE CERTIFICATION LETTER BY PRINCIPAL OFFICERS

Appended to every audit or review by an independent CPA, an internal financial review by a committee of members or a compilation of the financial statements (see chart on page 2 for type) must be a certification letter signed by the local's principal officer and at least one other elected general officer certifying that the current audit, review, internal review or compilation has been presented at a specified regular or special meeting of the local's governing body and made available to the members.

Date:	
Fedrick C. Ingram Secretary-Treasurer American Federation of Teachers 555 New Jersey Ave. N.W. Washington, DC 20001	
Dear Secretary-Treasurer Ingram:	
Please find attached the internal financial review for the local name), Local #, for fiscal year ending presented to the (date). The internal financial review has members.	g June 30, 20xx. The financial review was
Sincerely,	
Signature	Signature
Name, President Local Name	Name, Vice President

Substitute the **bold** entries with your local's information.

There are 6 worksheets TABS in this Excel file.

The first financial statement worksheet is not linked to the cash receipts and cash disbursements worksheets. As you enter information on the budget, cash disbursements and cash receipts worksheets, it will automatical. You can change the category names on the worksheets as needed to suit your local. I have added extra colu. Please note that the disbursements worksheet (your expenses) must be printed on legal size paper because I You will have to manually enter the checking account, savings account and CD balances on the financial state PLEASE ONLY INPUT AMOUNTS IN THE GREY CELLS.

It would be a good idea to save a copy of this file to use separately as a test file to 'play with' and to have as a Wherever you see a dash in a cell that means there is a formula in that cell. Careful not to delete. Enjoy!

there are so many columns that they won't fit on regular size paper. ement (at the top of statement). They are not linked to the other worksheets.

YOUR LOCAL ASSOCIATION FINANCIAL STATEMENT FOR THE TWELVE MONTHS ENDING JUNE 30, 2022

STATE	MENT OF FINANCIAL POSITION		
Checki	\$		
Saving		_	
Investn	nents (CD)		
TOTAL	CASH ASSETS	\$ -	_
Add:	Amounts Due to Local	\$	
Less:	Accounts Payable	(_
	Amounts Due to NYSUT/AFT/NEA	(_
	Other Liabilities	(
NET A	SSETS	\$	_

STATEMENT OF REVENUE AND EXPENSES

STATEMENT OF REVENUE AND EXPENSES					
	ADODTED	ACTUAL TO	DUDOCT		
DEVENUE ACCOUNTS	ADOPTED BUDGET	ACTUAL TO- DATE	BUDGET REMAINING		
REVENUE ACCOUNTS Member Dues	BUDGET	DATE	\$ -		
			φ - -		
Interest					
Fund Raising			-		
Arbitration Reimbursement			-		
Miscellaneous			-		
Revenue 1			-		
Revenue 2			-		
TOTAL REVENUE	\$ -	\$ -	\$ -		
EXPENSE ACCOUNTS					
Affiliation Dues			\$ -		
Supplies			\$ -		
Telephone			\$ -		
Postage			\$ -		
Newsletter Costs			\$ -		
Insurance			\$ -		
Executive Committee			\$ -		
Other Meetings			\$ -		
Officers' Expenses			\$ -		
Delegate Expenses			\$ -		
Arbitration Expenses			\$ -		
Scholarships			\$ -		
Miscellaneous Expenses			\$ -		
Expense 1			\$ -		
Expense 2			\$ -		
Expense 3			\$ -		
Expense 4			\$ -		
TOTAL LOCAL EXPENSES	\$ -	\$ -	\$ -		
INCREASE (DECREASE) IN NET ASSETS	\$ -	\$ -	\$ -		

YOUR LOCAL ASSOCIATION FINANCIAL STATEMENT FOR THE TWELVE MONTHS ENDING JUNE 30, 2022

STATEMENT OF FINANCIAL POSITION

Checking	\$		
Savings			
Investme	ents (CD)		
TOTAL (CASH ASSETS	\$	-
Add:	Amounts Due to Local	\$	
Less:	Accounts Payable	(
	Amounts Due to NYSUT/AFT/NEA	(
	Other Liabilities	(
NET AS	SETS	\$	-

STATEMENT OF REVENUE AND EXPENSES

STATEMENT OF REVENUE AND EXPENSES			
	ADOPTED	ACTUAL TO-	BUDGET
REVENUE ACCOUNTS	BUDGET	DATE	REMAINING
Member Dues	\$ 52,000.00	\$ 5,400.00	\$ (46,600.00)
Interest	2,000.00	2.00	(1,998.00)
Fund Raising	5,000.00	175.00	(4,825.00)
Arbitration Reimbursement	-	-	-
Miscellaneous	1,000.00	-	(1,000.00)
Revenue 1	-	-	-
Revenue 2	-	-	-
TOTAL REVENUE	\$ 60,000.00	\$ 5,577.00	\$ (54,423.00)
EXPENSE ACCOUNTS			
Affiliation Dues	\$ 27,500.00	\$ 5,000.00	\$ 22,500.00
Supplies	\$ 2,800.00	42.00	\$ 2,758.00
Telephone	\$ 1,750.00	-	\$ 1,750.00
Postage	\$ 750.00	60.00	\$ 690.00
Newsletter Costs	\$ 4,000.00	-	\$ 4,000.00
Insurance	\$ 900.00	-	\$ 900.00
Executive Committee	\$ 4,000.00	-	\$ 4,000.00
Other Meetings	\$ 5,000.00	-	\$ 5,000.00
Officers' Expenses	\$ 4,800.00	-	\$ 4,800.00
Delegate Expenses	\$ 4,000.00	-	\$ 4,000.00
Arbitration Expenses	\$ 1,000.00	-	\$ 1,000.00
Scholarships	\$ 3,000.00	-	\$ 3,000.00
Misc.Expenses	\$ 500.00	-	\$ 500.00
Expense 1	\$ -	-	\$ -
Expense 2	\$ -	-	\$ -
Expense 3	\$ -	-	\$ -
Expense 4	\$ -	-	\$ -
TOTAL LOCAL EXPENSES	\$ 60,000.00	\$ 5,102.00	\$ 54,898.00
INCREASE (DECREASE) IN NET ASSETS	\$ -	\$ 475.00	\$ 475.00

CASH DISBURSEMENTS JOURNAL

LOCAL:	YOUR LOCAL ASSO	CIATION	FY 2021	I-22	Expense (Categories															
DATE	CHECK ISSUED TO	DESCRIPTION		CHECK AMOUNT	Affiliation Dues	Supplies	Telephone	Postage	Newsletter Costs	Insurance	Executive Committee	Other Meetings	Officers' Expenses	Delegate Expenses	Arbitration Expenses	Scholarships	Misc.Expenses	Expense 1	Expense 2	Expense 3	Expense 4
				-																	
10/10/2022	NYSUT	Dues	1001	5,000.00	5,000.00																
10/22/2022	Staples	Office Supplies	1002	42.00		42.00															
10/26/2022	USPS	Stamps	1003	60.00				60.00													
				-																	
				-																	
				-																	
				-																	
				-																	
				-																	
				-																	
				-																·	
	YEAR-TO-DATE TO	TALS	•	5,102.00	5,000.00	42.00	-	60.00	-	-	-	-	-	-	-	-	-	-	-	-	-

5,102.00 in balance

CASH RECEIPTS JOURNAL

LOCAL:	YOUR LOCAL ASSOCIA	ATION	FY 2021-22	Revenue (Income) Categories										
DATE	RECEIVED FROM DESCRIPTION		AMOUNT	Member Dues	Interest	Fund Raising	Arbitration Reimbursement	Miscellaneous	Revenue 1	Revenue 2				
			-											
9/15/2022	School District	Dues Deducted	2,700.00	2,700.00										
9/20/2022	Fundraising	Calendars	175.00			175.00								
9/30/2022	School District	Dues Deducted	2,700.00	2,700.00										
9/30/2022	Bank	Interest	2.00		2.00									
			-											
			-											
			-											
			-											
			-											
			-											
			-											
			-											
			-											
			-											
			-											
			-											
			-											
			-											
	YEAR-TO-DATE TOTALS			5,400.00	2.00	175.00	-	-	-	-				
			5,577.00	in balance										

YOUR LOCAL ASSOCIATION REVENUE AND EXPENSE BUDGET JULY 1, 2021 - JUNE 30, 2022

	ADOPTED		
REVENUE ACCOUNTS		BUDGET	
Member Dues	\$	52,000.00	
Interest		2,000.00	
Fund Raising		5,000.00	
Arbitration Reimbursement		-	
Miscellaneous		1,000.00	
Revenue 1		-	
Revenue 2		-	
TOTAL REVENUE	\$	60,000.00	
EXPENSE ACCOUNTS			
Affiliation Dues	\$	27,500.00	
Supplies		2,800.00	
Telephone		1,750.00	
Postage		750.00	
Newsletter Costs		4,000.00	
Insurance Executive Committee		900.00	
Executive Committee Other Meetings		4,000.00 5,000.00	
Other Meetings Officers' Expenses		4,800.00	
Delegate Expenses		4,000.00	
Arbitration Expenses		1,000.00	
Scholarships		3,000.00	
Miscellaneous Expenses		500.00	
Expense 1		-	
Expense 2		_	
Expense 3		_	
Expense 4		-	
TOTAL EXPENSES	\$	60,000.00	
PROJECTED INCREASE (DECREASE) IN NET ASSETS	\$	-	

This budget was adopted by a board resolution at the June 2019 meeting.

Signed

Secretary

YOUR LOCAL ASSOCIATION

Bank Reconciliation Account #at As of	Bank		
Ending Bank Statement Balance	\$	Ending Checkbook Balance	\$
Add: Deposits in Transit DateAmoun	t	Add: Interest Earned (from bank stat Date Amou	
Less: Checks Outstanding Check Number Amoun	t (Less: Bank Service Charges (from Date Amou	
Other Adjustments		Other Adjustments	
Adjusted Bank Balance	\$ -	Adjusted Checkbook Balance	\$ -

Note: Deposits in transit = deposits made and entered in the checkbook in a given month but not yet showing on the bank statement. Usually occurs with last day of month deposits.